



August 23, 2010

Mr. Kahlil A. Zaied, Director
Baltimore City Department of Transportation
417 E. Fayette Street, 5th Floor
Baltimore, MD 21202

Dear Mr. Zaied:

Westport Development LLC (Westport Development), a joint venture of Baltimore-based Turner Development Group and The Carlyle Group, is committed to working in partnership with the Baltimore City Department of Transportation (Baltimore DOT) and other project stakeholders to advance the Westport Waterfront Transit-Oriented Development (TOD). We strongly endorse the application being made by the Baltimore DOT for a TIGER II Discretionary Grant. This grant will create a multi-modal network of highway, road, light rail, bike and pedestrian improvements that will support the redevelopment of a 50-acre brownfield in a highly distressed area of Baltimore City.

Westport Development has already invested more than \$60 million in the purchase, demolition, clean up and design of the 4.8 million square foot mixed-use project. In addition, Westport Development has invested more than \$300,000 in the surrounding neighborhood to facilitate community organizing, environmental restoration, green workforce development and housing rehabilitation.

As part of Baltimore DOT's TIGER II project, Westport Development will contribute \$2.71 million in matching funds toward the construction of John Moale Boulevard. As one of the greenest streets in Maryland, John Moale Boulevard will provide critical access to nineteen different development parcels. Westport Development has also committed to fund the special tax obligation as necessary to support the sale of Tax Increment Financing (TIF) bonds for the project.

Westport Development embraces the City's workforce development program to connect nearby residents with job opportunities within the project and within the larger region. We look forward to working together with project stakeholders to advance the shared objective of expanding employment opportunities to nearby residents.

We believe the Westport Waterfront TOD will have a catalytic effect on the region's economy, connect disadvantaged Marylanders to jobs, amenities and opportunities while at the same time creating a model for development that reverses the environmental degradation of a critical estuary along the Chesapeake Bay.

Thank you for your consideration.

Sincerely,

Patrick Turner, Managing Member
Westport Development LLC